

## Programme Timeline

Date	Key Milestones and Decision-Making Points																											
19 July 2011	<p>Report to Executive by the Member for Health, Housing and Adult Social Services. Formal commencement of programme with Executive decision to proceed to 3 month consultation on five options presented which were:</p> <p><i>Option A - Taking no action and retain current operating model and provision</i></p> <p><i>Option B - Extend and refurbish</i></p> <p><i>Option C - Purchase all or an increased proportion of beds from the Private Sector</i></p> <p><i>Option D - Council fund, build and operate four new care homes providing 200 beds across 3 sites (Fordlands (55 beds), Haxby (55 beds), Lowfield (2 x 45 beds with care village concept).</i></p> <p><i>Option E - Council enters a partnership with a developer/operator to fund, build and operate four new care homes (sites as above).</i></p>																											
Aug-Nov 2011	Full public and stakeholder consultation																											
1 Nov 2011	<p>Report to Executive by the Member for Health, Housing and Adult Social Services. Results of consultation and proposed a programme of closures and new builds in three phases, supported by a further consultation period on proposed closures of Oliver House and Fordlands.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="background-color: #e0e0e0;"><b>Phase 1</b></th> <th style="background-color: #e0e0e0;"><b>Phase 2</b></th> <th style="background-color: #e0e0e0;"><b>Phase 3</b></th> </tr> </thead> <tbody> <tr> <td style="background-color: #e0e0e0;"><b>April 12</b></td> <td style="background-color: #e0e0e0;"><b>April 14</b></td> <td style="background-color: #e0e0e0;"><b>April 15</b></td> </tr> <tr> <td style="background-color: #e0e0e0;"><i>Oliver House closes</i></td> <td style="background-color: #e0e0e0;"><i>Lowfield Village opens</i></td> <td style="background-color: #e0e0e0;"><i>New Haxby Hall opens</i></td> </tr> <tr> <td style="background-color: #e0e0e0;"><i>Fordlands closes</i></td> <td style="background-color: #e0e0e0;"><i>New Fordlands opens</i></td> <td style="background-color: #e0e0e0;"><i>Grove House closes</i></td> </tr> <tr> <td></td> <td style="background-color: #e0e0e0;"><i>Haxby Hall closes</i></td> <td style="background-color: #e0e0e0;"><i>Woolnough closes</i></td> </tr> <tr> <td></td> <td style="background-color: #e0e0e0;"><i>Oakhaven closes</i></td> <td></td> </tr> <tr> <td></td> <td style="background-color: #e0e0e0;"><i>Windsor House closes</i></td> <td></td> </tr> <tr> <td></td> <td style="background-color: #e0e0e0;"><i>Morrell House closes</i></td> <td></td> </tr> <tr> <td></td> <td style="background-color: #e0e0e0;"><i>Willow closes</i></td> <td></td> </tr> </tbody> </table>	<b>Phase 1</b>	<b>Phase 2</b>	<b>Phase 3</b>	<b>April 12</b>	<b>April 14</b>	<b>April 15</b>	<i>Oliver House closes</i>	<i>Lowfield Village opens</i>	<i>New Haxby Hall opens</i>	<i>Fordlands closes</i>	<i>New Fordlands opens</i>	<i>Grove House closes</i>		<i>Haxby Hall closes</i>	<i>Woolnough closes</i>		<i>Oakhaven closes</i>			<i>Windsor House closes</i>			<i>Morrell House closes</i>			<i>Willow closes</i>	
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Nov 11-Jan 12	Further 6 week consultation on proposed closure programme																											
10 Jan 2012	<p>Report to Executive by the Member for Health, Housing and Adult Social Services.</p> <p>Consultation with staff, residents and their families and</p>																											

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	<p>carers on proposal to close Fordlands and Oliver House, including changes to day care services as a result.  Recommendation to close Fordlands and Oliver House and proceed with proposal for phased development outlined in November 2011.</p> <p>The paper also recommended a soft market testing exercise throughout January and February 2012 to obtain more information regarding the Lowfields development in terms of level of interest and funding arrangements with feedback to be provided in April 2012 (see May 2012 Executive meeting below).</p>
March 2012	Fordlands and Oliver House closed
15 May 2012	<p>Report to Executive by the Member for Health, Housing and Adult Social Services</p> <p>Successful homes closure and transition for residents</p> <p>Feedback on soft market testing for Lowfield care village</p> <p>Detailed financial modelling and scenario analysis of four sub-options of original Options D and E</p> <p>Option 4 is recommended and approved for the Council to fund and operate Fordlands and Haxby Hall (later phase) and seek a Partner to design, build &amp; operate the Lowfield Village (Council team can operate).</p>
30 Nov 2012	Decision made public not to proceed at the Fordlands site, identifying Burnholme as a possible alternative site.
19 April 2013	<p>Member Briefing to Cllr James Alexander, Cllr Tracey Simpson-Laing</p> <p>Purpose to discuss and confirm, strategic vision, funding of the programme and procurement approach.</p> <p>Revised proposal for two care homes (162 beds) at Burnholme and Lowfield with community village</p> <p>Significant increase in build costs and highlights potential risk to affordability</p>
4 June 2013	<p>Report to Executive by the Member for Health, Housing and Adult Social Services</p> <p>Proposal on new modernisation programme as per April 2013 briefing. The Council to fund the building of the two new care homes and so retain ultimate ownership of the buildings and the land with care homes designed, built, operated and maintained by an external provider.</p> <p>Approval of new proposal, agreement to the household model, a single procurement under competitive dialogue process for both sites and project costs of up to £500k.</p>
June 2013	Formal procurement commences with 3 interested bidders.

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14 Feb 14	Procurement process paused and bidders advised
March 2014	Council held consultation event on Burnholme opportunity. Officers met with NHS England and the Vale of York CCG and they have expressed interest in the proposals. NHS England indicated that funding is likely to be available for the capital, and some of the revenue, costs associated with the health elements of the development and a new funding round may be available in the summer of this year. Funds may also be available to support feasibility and business case development.
May 2014	Procurement recommences in May 2014.
June 2014	Summary Position Statement to Programme Board highlighting key financial, procurement and timescale risks
July 2014	Record of decision to approve the procurement of a development partner to develop the Burnholme site as a Community Health and Wellbeing Hub.
Sep 2014	Informal meeting held between officers and key Executive Members as part of budget discussions.
Jan 2015	Development of alternative solution initiated by Acting Director of Adult Social Care
10 Feb 2015	Executive agreed 15/16 budget with no uplift to project
15 Mar 2015	Report to Executive by the Acting Director of Adult Social Care Revised proposals presented to Executive, based on creating new Extra Care Housing and reforming the Council's existing ECH stock; building a new care home on the Burnholme site as part of wider health and community facilities; and working more closely with current care providers to deliver more specialist dementia accommodation across the city. Proposal to abandon the current procurement process. Approved by Executive subject to development of business case.
16 Mar 2015	Corporate and Scrutiny Management Committee call-in the decision of Executive on 3 March 2015 and, following examination of the proposals the decision of Executive was confirmed.
25 Mar 2015	Health Overview and Scrutiny Committee Corporate and Scrutiny Management Committee Calling-in